Interim results
September 2026



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Chief Executive Officer

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FY27H1 - Solid demand, power disruption

- Volumes up 2.6% (21,500 tonnes)
- Revenue of £84.7m (FY26: £87.6m)
- Robust demand from European heavy-truck market
- Operating profit £1.9m (FY26 - £4.8m)
- Interim dividend held at 4.21p
- Cash at £13.2m after dividend payment
- Power outage incremental costs
- Financial impact predominantly foundry focussed
- Costs largely contained in H1
- Ductile Castings remains profitable
- Machining business profits up
- Capital investment of £3.5m

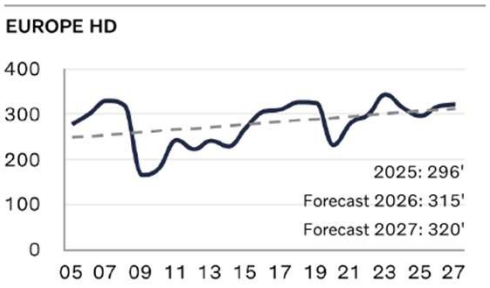




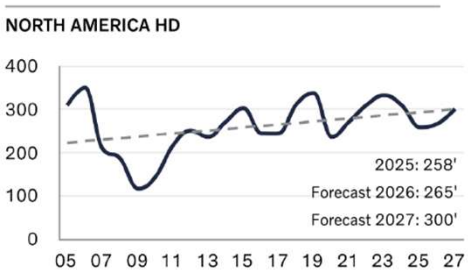


Outlook – robust order book

- OEMs suggesting:
  - European heavy truck demand increases
  - North American truck demand returning to trend
- Greater dimensional capabilities of new foundry line
- Increasing operational efficiency of new line
- Customer diversification with Ductile Castings
- Energy prices remain challenging
- Capex at normalised levels (£5m - £6m)

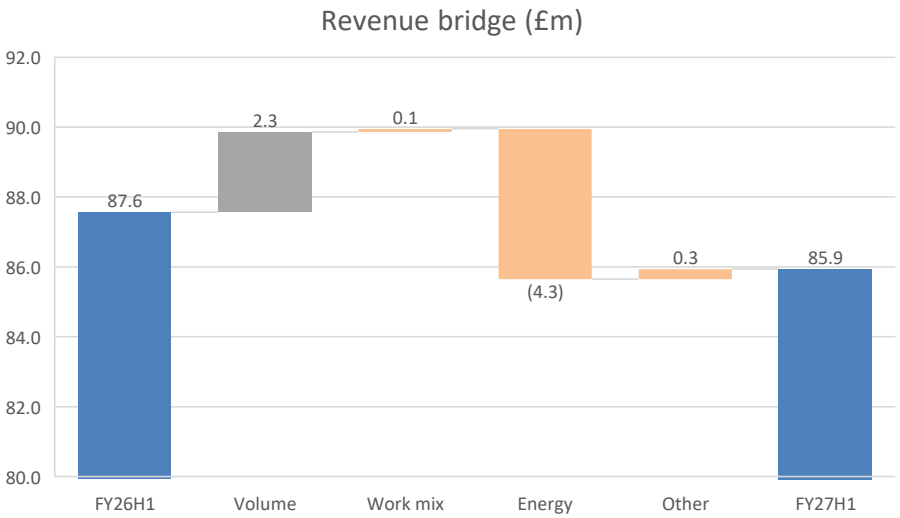


Source: Volvo Group Q3 2026 presentation



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Revenue bridge



- Volume up 2.6%
- Slight increase in mix of machined parts
- Energy surcharges reduced
- Other surcharge reductions

Group KPIs

£m (unless stated)	FY26H1	FY27H1
Revenue	87.6	**85.9**
Operating profit	4.8	**1.9**
Operating margin	5.5%	**2.2%**
EPS	8.58p	**3.48p**
Interim dividend	4.21p	**4.21p**
Free cash flow	6.4	**2.6**
Net cash position	15.5	**13.2**
Investment in PPE[1]	9.2	**3.4**

[1] includes deposit payments not yet classified as PPE

- Revenue down 1.8%
- Gross margin 16.6% (FY26H1 – 18.0%)
- Operating profit down £2.9m
- Interim dividend maintained
- Free cash flow reduced
- Investment in FY26 includes new foundry

Segmental result

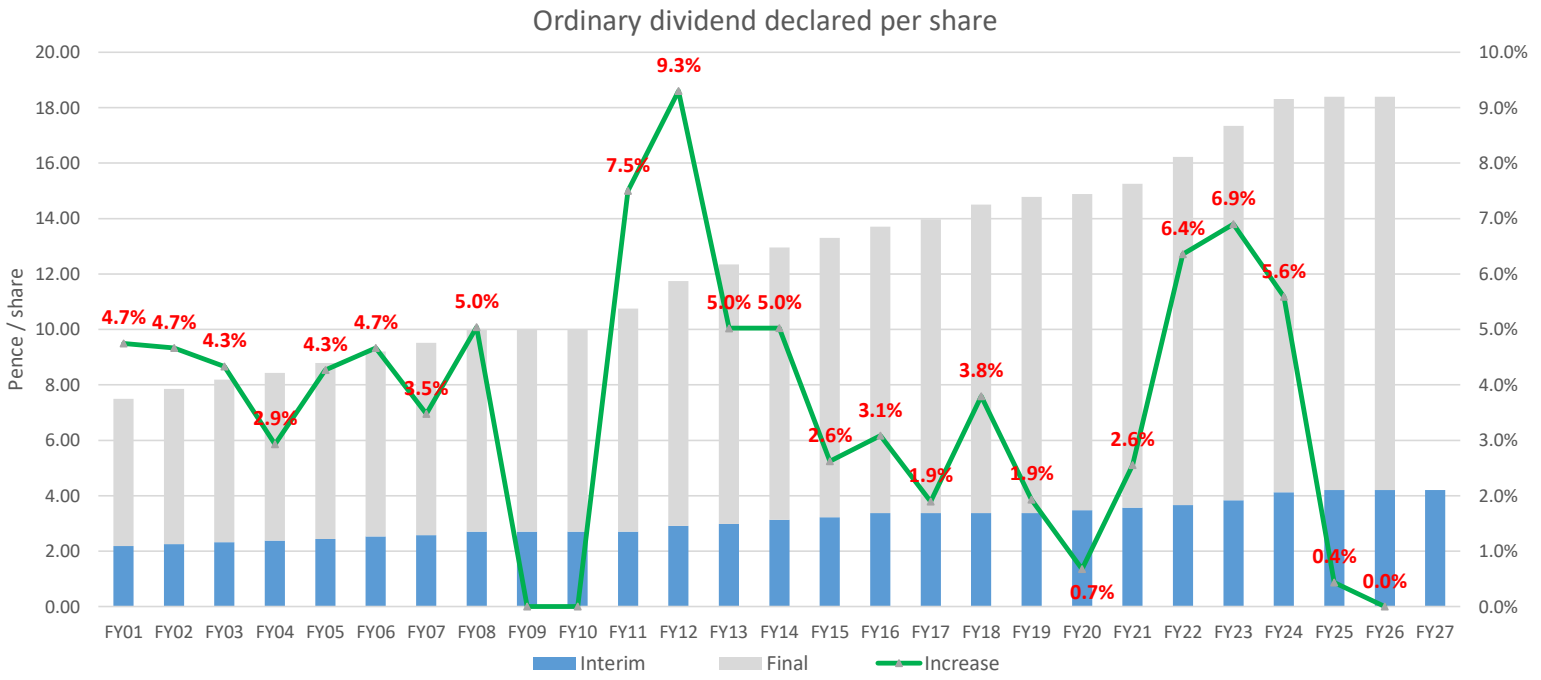
£m (unless stated)	Foundry		Machining	
	FY26H1	**FY27H1**	FY26H1	**FY27H1**
Gross revenue	97.1	**93.7**	15.2	**15.7**
Less: inter-group revenue	(10.4)	**(9.0)**	(14.5)	**(14.5)**
External revenue	86.7	**84.7**	0.7	**1.2**
Average selling price (£/tonne)	£4,146	**£3,940**	n/a	**n/a**
Segmental result	4.0	**0.2**	0.8	**1.4**
Margin on external / gross sales	4.6%	**0.3%**	5.4%	**8.8%**
EBITDA	6.5	**2.4**	2.6	**3.0**
Capex	8.3	**2.1**	0.8	**1.3**

Summary cash flow statement

£m	FY26H1	FY27H1
PBT net of tax payments	3.6	**3.5**
Depreciation	4.3	**3.8**
Working capital movement	7.7	**(0.8)**
Capex (net)	(9.2)	**(3.9)**
Free cash flow	6.4	**2.6**
Net pension scheme payments	(0.2)	**(0.6)**
Dividend – ordinary	(6.2)	**(6.2)**
Net cash outflow	0.0	**(4.2)**

- Reduced profit levels
- Neutral working capital
- Reduced investment levels
- Ordinary dividend maintained
- Cash outflow in period
- £13.2m at period end

Strong dividend growth



Supplementary dividends:

- 2016 – 30p
- 2019 – 15p
- 2022 – 15p
- 2023 – 15p
- 2024 – 7p

The Castings competitive edge

- Technical expertise developed over 150+ years
- Investment in technology
- OEM customer relationships and collaboration
- High volume equipment in small batch environment
- Sustainability
- Quality and reliability reputation

The investment case

- Market position and customer relationships
- Diversification opportunities
- Margin growth opportunity
- Strong cash generation
- Strong balance sheet
- Dividend track record
- Experienced management team

Strong sustainability credentials

- ‘Green Iron’ producer, unlike some of Europe
- Zero scope 1 and 2 emissions on location-based measure, working on scope 3
- Process recycler
- Second solar panel project operational
- Considering further solar projects





Outlook – in more depth

- Truck market
  - EU demand predicted to be above trend levels
  - US demand recovering
  - Light duty truck electrification
- Other sector opportunities
  - New foundry capacity provides platform
  - Ductile Castings increases our range
  - US tariff uncertainty hindering short-term growth
  - Agriculture
  - Offshore energy
- Price and efficiency
  - Energy prices elevated in short-term
  - Investment for efficiency
- Capital investment
  - New foundry complete
  - Machine replacement programme
  - Automation / multi-manning
  - Energy efficient / recycling solutions
  - Solar projects
- Heavy truck electrification
  - Pace remains slow
  - Light-weight trucks first (not our market)
  - Heavy trucks last on the list
  - BEV or FCEV or Biofuels or…
  - Infrastructure hurdle
- UK manufacturing competitive position
  - Tax burden
  - Energy prices v European competitors

Well positioned for growth

Strong balance sheet providing the platform for growth

Balance sheet platform

Cash levels

No debt

Pension buy-in to buy-out

Agile and flexible for opportunity

Progressive dividend policy

Investment

Opportunities

Invest to drive production efficiencies

New foundry opens doors to new business (diversification)

Ductile Castings broadens range offering (diversification)

Develop US market opportunities (when tariffs settle)

Value-add in house

Acquisitions