

Interim results

September 2025

CASTINGS P.L.C.



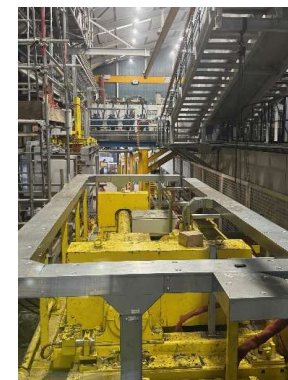
Subdued demand, new capacity ready to capitalise on up-turn

A challenging period:

- Volumes broadly flat at 20,950 tonnes
- Operating profit £4.8m (FY25 - £3.5m)
- Heavy truck market subdued – EU and US
- Geopolitical and macroeconomic challenges

However:

- Operating profit ahead of FY25
- PBT in line with full year market expectations
- Ductile Castings expanding customer base
- Interim dividend maintained at 4.21p
- Cash neutral despite capex & dividend payment



Outlook:

- New capacity now operational
- Greater reach with new foundry size
- Product diversification with Castings Ductile
- Reduced energy prices in H2
- Well positioned for up-turn

Servicing a cyclical market

- Heavy truck demand in Europe down slightly further
- US market now following suit - uncertainty
- Strong demand at Ductile Castings from broader customer base
- Management actions to right-size cost base
- Operating margin increased to 5.5% (FY25H1 – 3.9%)
- Diversification opportunities
- New foundry line at Dronfield site now in production
- Energy surcharges reducing from 1 October



Capacity investment now operational

- 12,000 tonnes foundry capacity
- 10,500 sales capacity (estimated)
- First new foundry line since 2000
- Improved efficiency

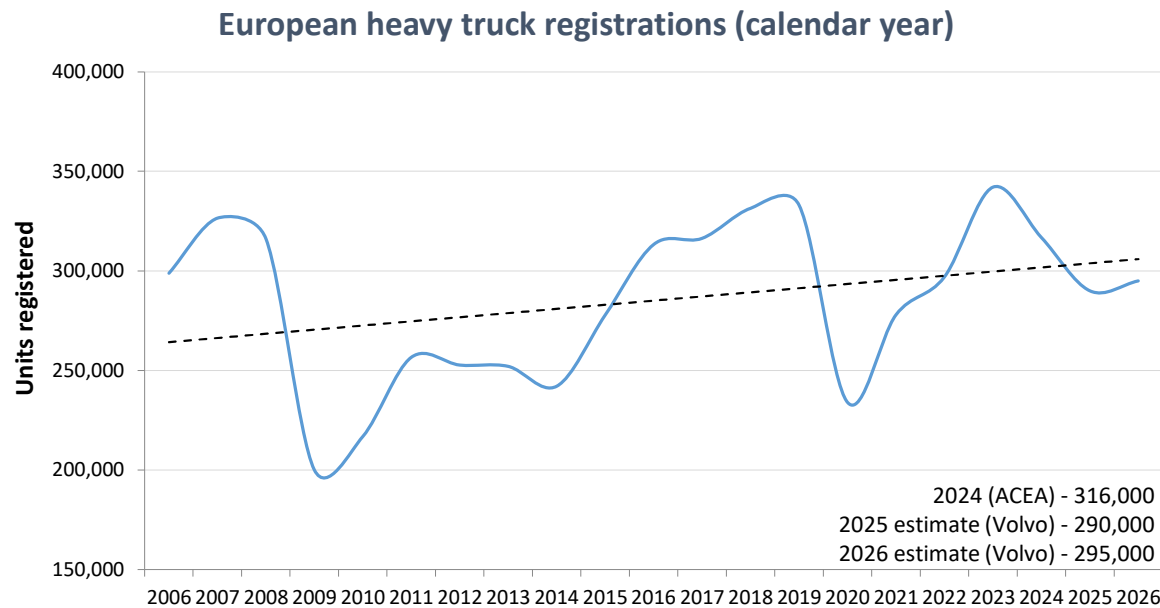


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HEINRICH WAGNER SINTO
Maschinenfabrik GmbH

- Provides capacity to quote for more diversified work
- Increases our size offering
- Enhanced sustainability credentials

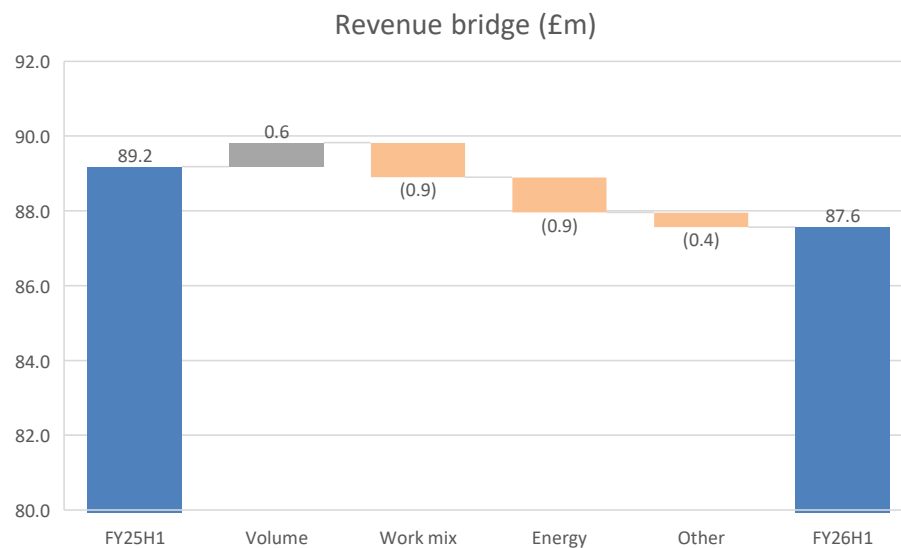
European heavy truck registrations



Source: Scania website (www.scania.com), ACEA & Volvo Third Quarter 2025 Results

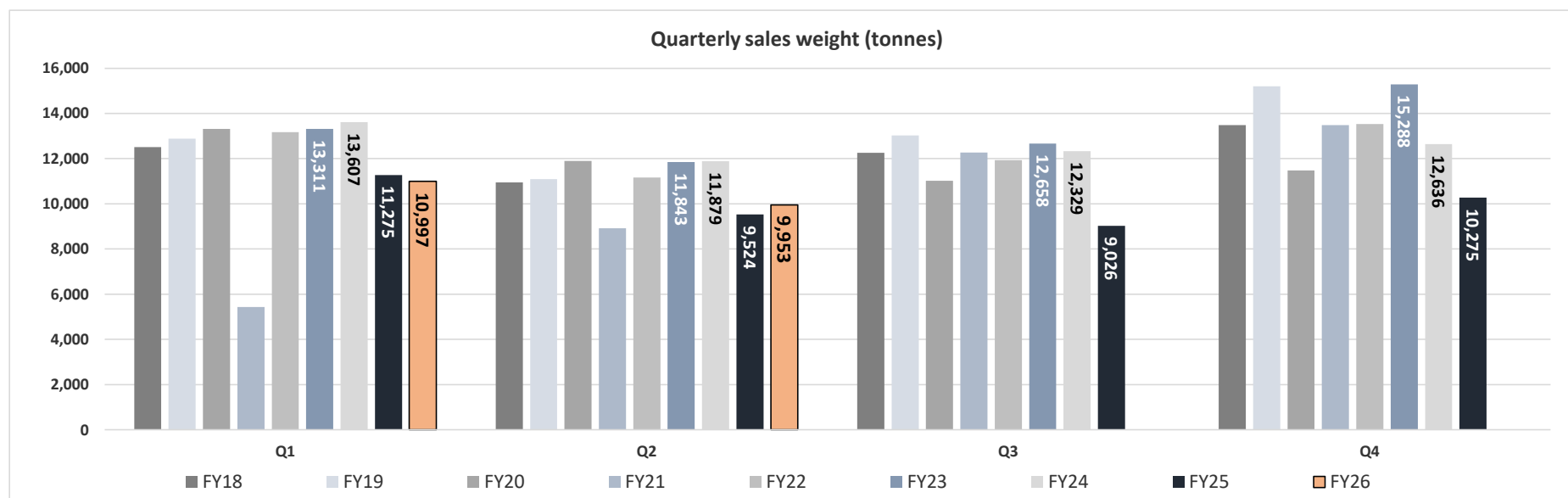
- 75% of revenue (FY25 - 75%)
- 2023 peak of 344k trucks
- Normalisation of demand
- 2025: 290k estimate (Volvo) unchanged from previous est.
- 2026: 295k estimate (Volvo)

Revenue following cyclical heavy truck sector



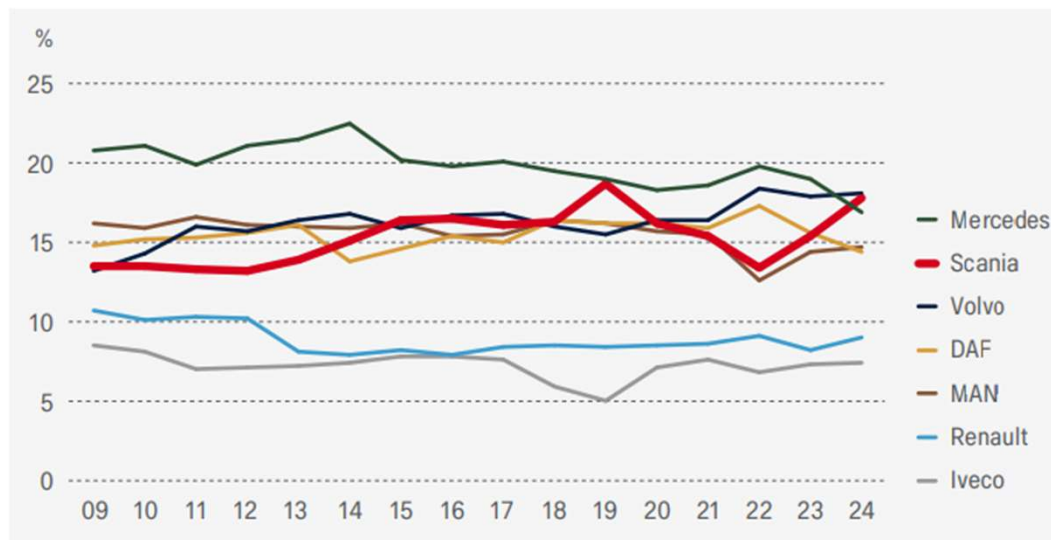
- Sales weight broadly static
 - Up 0.7% vs FY25H1
 - Down 18% v FY24H1
- Reflects flat heavy truck market
- Slight reduction in mix of machined parts (62% v 65%)
- Energy surcharges reducing
- Other surcharge reductions

Quarterly sales tonnes – consistent with FY25H1



	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26H1
Foundry sales weight (tonnes)	47,200	49,200	52,200	47,700	40,100	49,800	53,100	50,450	41,000	20,950

Supplying top six European OEMs



Based on market in 2024 in EU27 (all EU countries except Malta, plus Norway, Great Britain and Iceland)

- Supply top 6 in the European market
- Cross-over into US and South America
- Typical product lifecycle of 7 – 10 years
- Scania market share recovery
- Impact of exposure to German market
- Opportunity - capacity still to come out of European foundry sector?

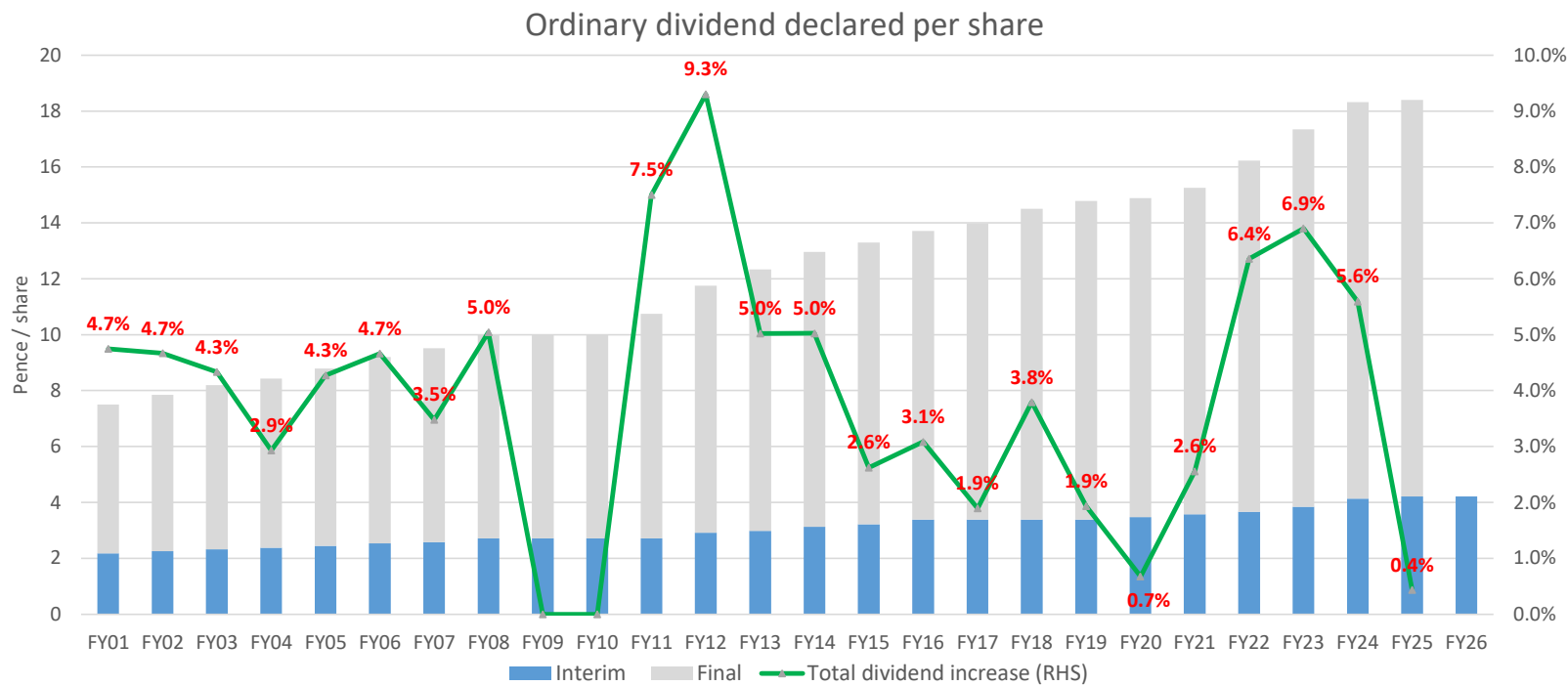
Performance KPIs for the period

£m (unless stated)	FY25H1	FY26H1
Revenue	89.2	87.6
Operating profit	3.5	4.8
Operating margin	3.9%	5.5%
EPS	7.07p	8.58p
Interim dividend	4.21p	4.21p
Free cash flow	(5.9)	6.4
Net cash position	16.4	15.5
Investment in PPE ¹	9.9	9.2

¹ includes deposit payments not yet classified as PPE

- Revenue down 1.8%
- Gross margin 18.0% (FY25H1 – 16.8%)
- Operating profit up 37.2%
- Interim dividend maintained
- Free cash flow improvement
- Investment includes new foundry

Strong dividend track record



Supplementary dividends:

- 2016 – 30p
- 2019 – 15p
- 2022 – 15p
- 2023 – 15p
- 2024 – 7p

Foundry segment

£m (unless stated)	FY25H1	FY26H1
Gross revenue	99.6	97.1
Less: inter-group revenue	(11.0)	(10.4)
External revenue	88.6	86.7
Foundry sales weight (tonnes)	20,800	20,950
Average selling price (£/tonne)	£4,258	£4,146
Segmental result	2.4	4.0
Margin on external sales	2.7%	4.6%

- External revenue down 1.9%
- Volume (tonnes) up 0.7%
- Selling price impacted by:
 - Lower mix of machined parts
 - Electricity surcharges reducing
- Production efficiencies improve margin



Wm Lee



Machining remains profitable at lower volumes

£m (unless stated)	FY25H1	FY26H1
Gross revenue	16.1	15.2
Less: inter-group revenue	(15.5)	(14.5)
External revenue	0.6	0.7
Segmental result	1.1	0.8
Segmental margin on gross sales	6.6%	5.4%
EBITDA	2.9	2.6
Cash generation	0.4	2.1
Capex	2.6	0.8

- Gross revenue down 5.6%
- External revenue slightly up – remains group focussed
- Segmental result down £ 0.3m
- Cash generative
- Investment in replacement, more efficient plant

CNC Speedwell Ltd

Summary cash flow statement

£m	FY25H1	FY26H1
PBT net of tax payments	3.4	3.6
Depreciation	4.2	4.3
Working capital movement	(6.7)	7.7
Capex (net)	(6.8)	(9.2)
Free cash flow	(5.9)	6.4
Net pension scheme payments	(1.1)	(0.2)
Dividend – ordinary	(6.2)	(6.2)
Dividend – supplementary	(3.0)	-
Net cash outflow	(16.2)	0.0

- Increased profit levels
- Inventory reduction and lower volumes aid working capital
- Investment continues on new foundry
- Ordinary dividend maintained
- Cash neutral in period
- £15.5m at period end

Strong sustainability credentials

- 'Green Iron' producer, unlike some of Europe
- Zero scope 1 and 2 emissions on location-based measure, working on scope 3
- Process recycler
- First sustainability report published
- First solar panel project operational
- Seeking further solar approval
- Energy efficient cooling plant



Outlook – trading in line with full year market expectations

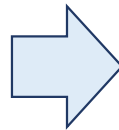
- Truck market
 - Demand normalised in short-term
 - Scania CBE engine to MAN from 2025
 - Light duty truck electrification
- Other sector opportunities
 - New foundry capacity provides platform
 - Castings Ductile increases our range
 - US tariff uncertainty hindering short-term growth
 - Agriculture
 - Wind energy
- Price and efficiency
 - Energy prices reduced from 1 October 2025
 - Investment for efficiency
- Capital investment
 - New foundry complete
 - Machine replacement programme
 - Automation / multi-manning
 - Energy efficient / recycling solutions
 - Solar projects
- Heavy truck electrification
 - Pace remains slow
 - Light-weight trucks first (not our market)
 - Heavy trucks last on the list
 - BEV or FCEV or Biofuels or...
 - Infrastructure hurdle
- UK manufacturing competitive position
 - Tax burden
 - Energy prices v European competitors

Well positioned for growth

Strong balance sheet providing the platform for growth

Balance sheet platform

Cash levels
No debt
Pension buy-in to buy-out
Agile and flexible for opportunity
Progressive dividend policy
Investment



Opportunities

Invest to drive production efficiencies
New foundry opens doors to new business (diversification)
Castings Ductile broadens range offering (diversification)
Develop US market opportunities (when tariffs settle)
Value-add in house
Acquisitions

Appendix



Timeline

1835	Foundry production commences in Walsall
1907	Castings Limited incorporated
1957	Move to current Brownhills location
1960	Floated on Birmingham stock market
1991	Foundry capacity increased through acquisition of William Lee Limited
1996	Machining started in group through acquisition of CNC Speedwell Limited
2009	Major new production facility completed
2016	Robotic automation investment begins
2024	Purchase of certain assets to form Castings Ductile – foundry producing castings up to 7 tonnes
2025	New Savelli foundry facility commissioned
Totay	Highly invested iron foundry and machining group

The Castings group



Castings PLC

Foundry – founded 1835

Capacity*	Employees
30,000 tonnes	347



William Lee Limited

Foundry – acquired 1991

Capacity*	Employees
52,000# tonnes	385



Castings Ductile Ltd

Foundry – acquired 2024

Capacity	Employees
7,000 tonnes	61



CNC Speedwell Ltd

Machinist – acquired 1996

Capacity	Employees
Over 120 machines	311

* production capacity which, after machining, converts to a sales capacity of approximately 90%

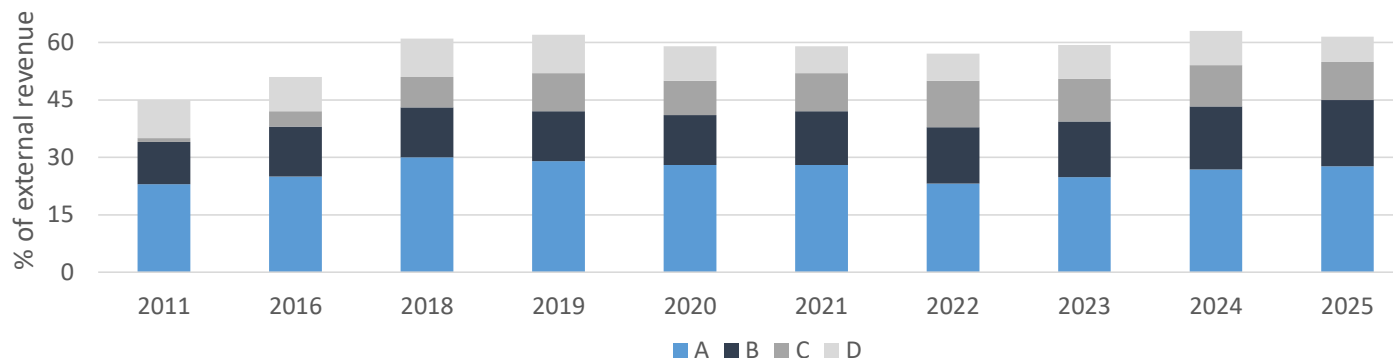
increased from 40,000 following introduction of new Savelli line

Established, long-standing customer base



Top 4 commercial vehicle customer revenue mix

	FY11	FY16	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Customer										
A	23%	25%	30%	29%	28%	28%	23%	25%	27%	28%
B	11%	13%	13%	13%	13%	14%	15%	15%	17%	17%
C	1%	4%	8%	10%	9%	10%	12%	11%	11%	10%
D	10%	9%	10%	10%	9%	7%	7%	9%	9%	7%
Total	45%	51%	61%	62%	59%	59%	57%	60%	64%	62%

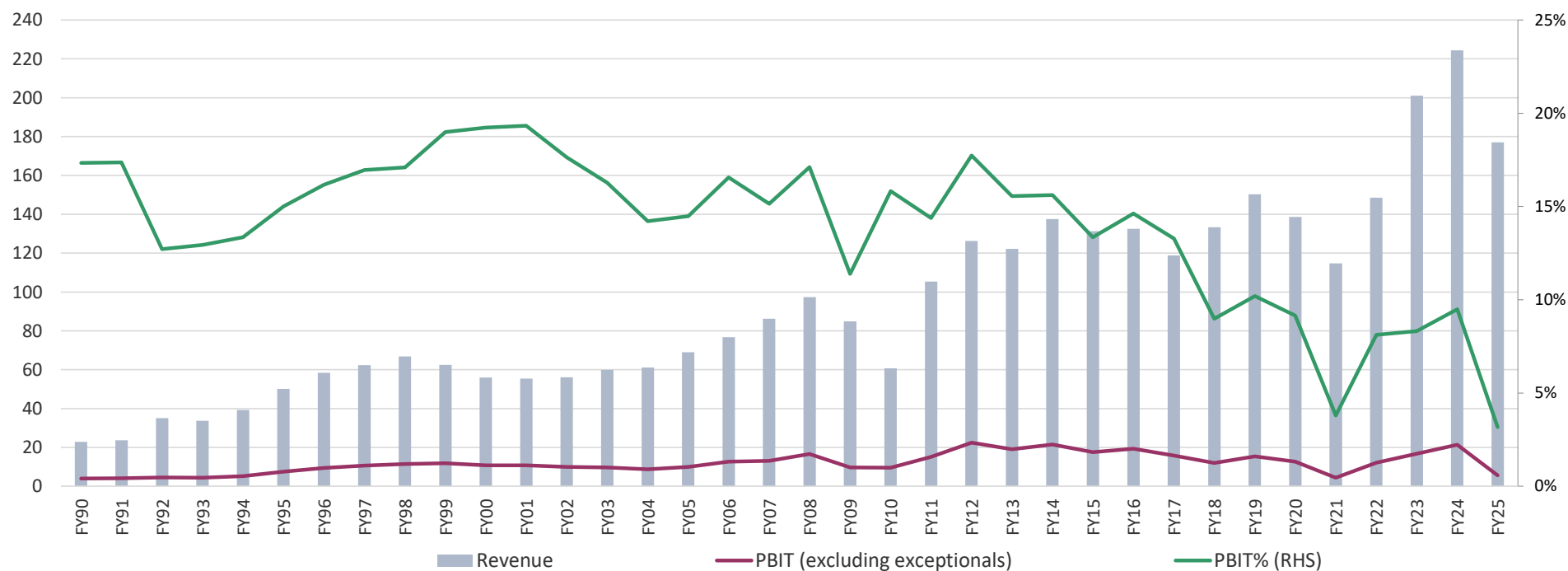


Commercial vehicle
76% (FY24 - 80%)

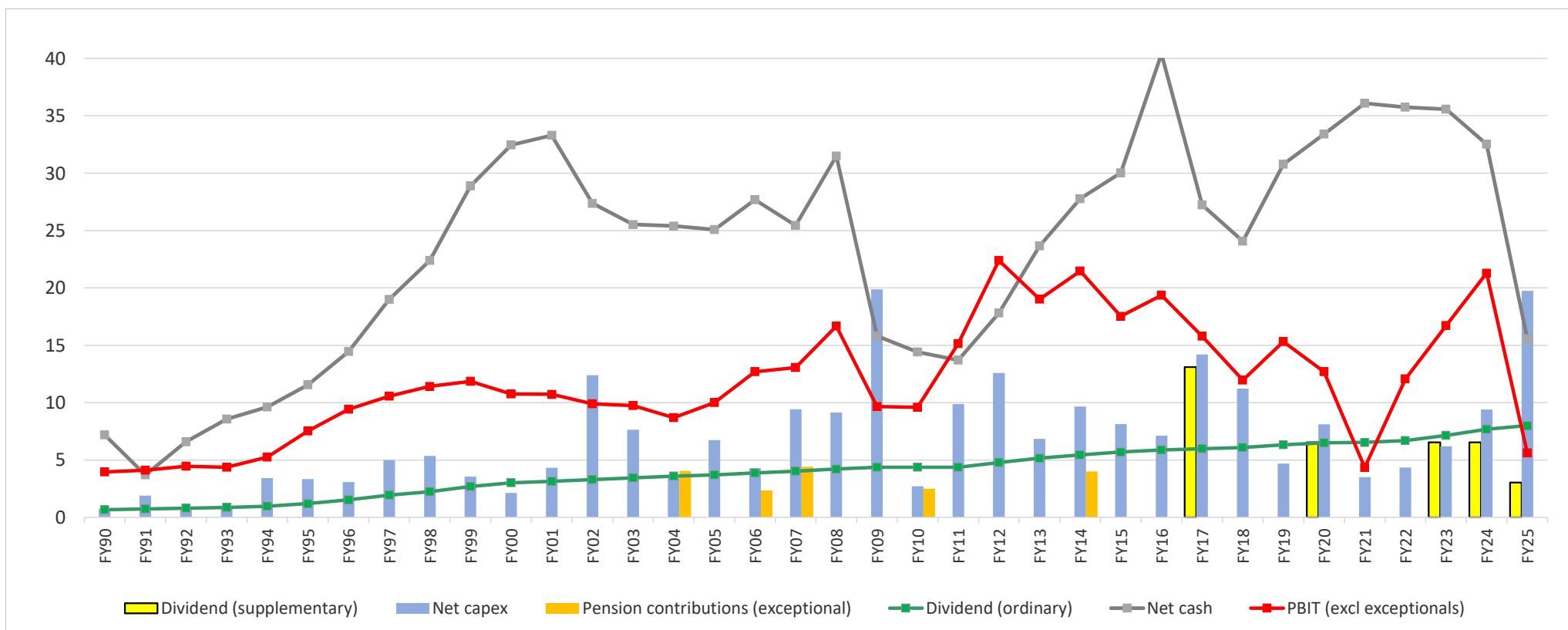
Automotive
6% (FY24 - 6%)

Other 18%
(FY24 - 14%)

Revenue and PBIT



Track record of strong cash generation



Strategy

Deliver long term sustainable revenues and higher average margins through the following strategic priorities:

Reinvestment for innovation and efficiency

- Innovative design processes
- Reinvestment in automation
- Balanced with return to shareholders

Increase OEM market share

- Collaborative, dedicated customer teams
- Increase share within customer base
- React to opportunities

Strength of balance sheet

- Financial stability
- Agile to react to opportunities
- Supports strategic objectives

Investment in our people

- Over 1,100 employees in the UK
- Targeted and balanced training
- Strong apprenticeship programme

Business Model

Design collaboration & our people

- Experienced teams
- Technical knowledge
- Close customer relationships
- Latest design simulation

Foundry production

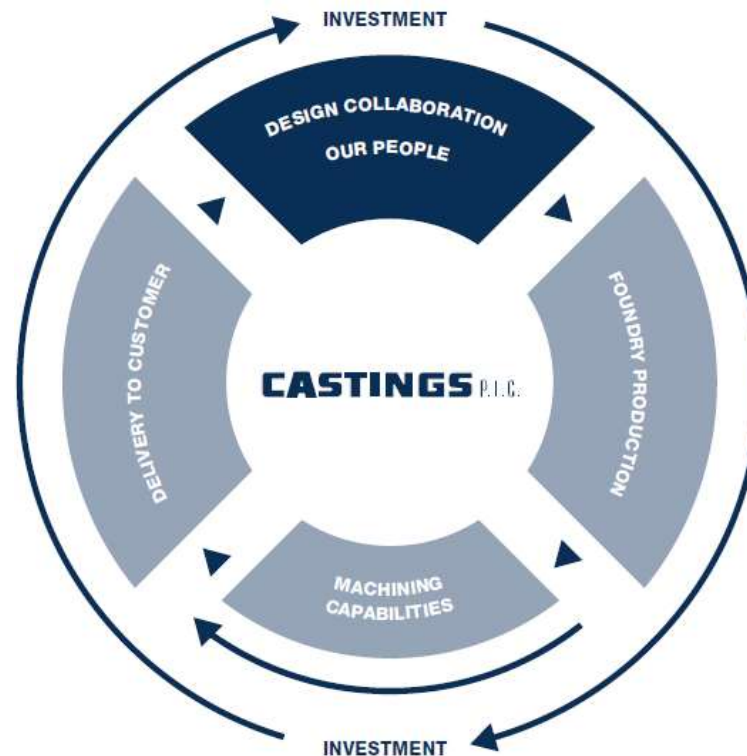
- High volume plant in low batch environment
- Flexibility
- Automation productivity

Machining capabilities

- Well invested
- Automation roll-out
- Vertical integration – assembly

Delivery to customer

- Investment in logistics
- Experienced teams



Value for stakeholders

Customers

- Flexibility, cost-effective, quality
- Capability for diverse range
- Long term security

Employees

- Investment in training
- Challenged and ambitious

Shareholders

- Competitive position
- Growth opportunities
- Strong cash generation
- Progressive dividend policy

Communities and environment

- Recycler of steel scrap metal produced in UK
- Contribution to communities

Recent investments

- Robotic handling and processing (started 2016)
- Warehouse management system (started 2017)
 - Bespoke FIFO system in Brownhills
 - £1m+ investment
- Heat treatment plant for alloyed parts (commissioned 2020)
 - £0.6m investment
- Disa moulding line upgrade (completed December 2021)
 - £2m investment in productivity improvement and increased output
 - Lower maintenance cost
- HWS automated pouring (completed August 2022)
 - £1.4m investment
 - H&S improvement
 - Productivity improvement, enhanced quality and increased output
- Savelli foundry line
 - £17m investment